



**CONNECTICUT COLLEGE**

Financial Statements

June 30, 2015

(With Independent Auditors' Report Thereon)

# CONNECTICUT COLLEGE

## Table of Contents

	<b>Page</b>
Independent Auditors' Report	1
Balance Sheet	3
Statement of Activities	4
Statement of Cash Flows	5
Notes to Financial Statements	6



**KPMG LLP**  
One Financial Plaza  
755 Main Street  
Hartford, CT 06103

## **Independent Auditors' Report**

The Board of Trustees  
Connecticut College:

We have audited the accompanying financial statements of Connecticut College, which comprise the balance sheet as of June 30, 2015, the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Connecticut College as of June 30, 2015, and the changes in its net assets and its cash flows for the year then ended in accordance with U.S. generally accepted accounting principles.



***Report on Summarized Comparative Information***

We have previously audited Connecticut College's 2014 financial statements, and we expressed an unmodified opinion on those financial statements in our report dated October 27, 2014. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2014 is consistent, in all material respects, with the audited financial statements from which it has been derived.

**KPMG LLP**

October 26, 2015

**CONNECTICUT COLLEGE**

Balance Sheet

June 30, 2015

(with comparative information for June 30, 2014)

(Dollars in thousands)

<b>Assets</b>	<b>2015</b>	<b>2014</b>
Cash and cash equivalents	\$ 18,853	16,240
Accounts and student loans receivable, net	2,561	2,726
Contributions receivable, net	29,079	19,160
Inventories and other assets	2,680	2,460
Investments	282,550	276,759
Funds held in trust	12,872	13,423
Deposits with bond trustee	2,618	2,533
Land, buildings, and equipment, net	113,951	110,060
Total assets	\$ 465,164	443,361
<b>Liabilities</b>		
Accounts payable and accrued liabilities	\$ 7,649	8,501
Deposits and advances	2,722	2,770
Liabilities under split-interest agreements	5,035	4,822
Capital lease obligations	1,658	1,647
Accrued postretirement benefit obligation	7,661	6,953
Bonds and notes payable	78,874	67,504
Asset retirement obligation	1,334	1,321
Federal student loan advances	1,595	1,612
Total liabilities	106,528	95,130
<b>Net Assets</b>		
Unrestricted	81,108	81,210
Temporarily restricted	110,335	114,188
Permanently restricted	167,193	152,833
Total net assets	358,636	348,231
Total liabilities and net assets	\$ 465,164	443,361

See accompanying notes to financial statements.

**CONNECTICUT COLLEGE**

Statement of Activities

Year ended June 30, 2015

(with summarized comparative information for the year ended June 30, 2014)

(Dollars in thousands)

	2015			2014 Total
	Unrestricted	Temporarily restricted	Permanently restricted	
Operating:				
Revenues:				
Tuition and fees	\$ 91,106	—	—	91,106
Residence and dining	22,446	—	—	22,446
Less financial aid	(31,454)	—	—	(31,454)
Net student fees	82,098	—	—	82,098
Grant and contract income	1,955	—	—	1,955
Contributions	4,932	2,806	—	7,738
Endowment spending used in operations	3,697	7,838	—	11,535
Other revenues	2,697	—	—	2,697
Net assets released from restrictions	9,841	(9,841)	—	—
Total revenues and other support from operations	105,220	803	—	106,023
Expenses:				
Instruction	38,951	—	—	38,951
Research	1,900	—	—	1,900
Public service	656	—	—	656
Academic support	12,906	—	—	12,906
Student services	15,225	—	—	15,225
Auxiliary services	17,440	—	—	17,440
Institutional support and other expenses	21,677	—	—	21,677
Total expenses	108,755	—	—	108,755
(Decrease) increase in net assets from operating activities	(3,535)	803	—	(2,732)
Nonoperating revenues and expenses:				
Contributions restricted for long-term investment	1,352	5,681	13,618	20,651
Investment return, less endowment spending used in operations	(1,095)	(4,948)	14	(6,029)
Change in value of split-interest agreements	(159)	(272)	(800)	(1,231)
Other increases (decreases)	341	(1,342)	1,528	527
Postretirement related changes other than net periodic benefit cost	(781)	—	—	(781)
Net assets released from restrictions	3,775	(3,775)	—	—
Increase (decrease) in net assets from nonoperating activities	3,433	(4,656)	14,360	13,137
Total (decrease) increase in net assets	(102)	(3,853)	14,360	10,405
Net assets, beginning of year	81,210	114,188	152,833	348,231
Net assets, end of year	\$ 81,108	110,335	167,193	348,231

See accompanying notes to financial statements.

## CONNECTICUT COLLEGE

### Statement of Cash Flows

Year ended June 30, 2015

(with comparative information for the year ended June 30, 2014)

(Dollars in thousands)

	2015	2014
Cash flows from operating activities:		
Change in net assets	\$ 10,405	35,459
Adjustments to reconcile change in net assets to net cash (used in) provided by operating activities:		
Depreciation and amortization	9,175	8,826
Net realized and unrealized gains on investments	(2,219)	(31,838)
Net unrealized losses (gains) on split-interest agreements	80	(667)
Contributions restricted for long-term investment	(10,534)	(13,172)
Accounts and student loans receivable	10	53
Contributions receivable, net	(9,919)	5,170
Accounts payable and accrued liabilities	(1,771)	637
Accrued postretirement benefits	708	(174)
Other changes in working capital, net	619	104
Net cash (used in) provided by operating activities	(3,446)	4,398
Cash flows from investing activities:		
Student loans granted	(244)	(264)
Student loans repaid	392	340
Purchases of investments	(41,967)	(44,563)
Proceeds from sale of investments	38,315	36,173
Purchases of land, buildings, and equipment	(11,346)	(9,509)
Net cash used in investing activities	(14,850)	(17,823)
Cash flows from financing activities:		
Contributions restricted for long-term investment	10,534	13,172
Proceeds from bond issue	12,500	—
Bond issuance costs	(120)	—
Change in deposits with trustee	(85)	(32)
Repayments of long-term debt and capital lease obligations	(1,920)	(1,755)
Net cash provided by financing activities	20,909	11,385
Net increase (decrease) in cash and cash equivalents	2,613	(2,040)
Cash and cash equivalents at beginning of year	16,240	18,280
Cash and cash equivalents at end of year	\$ 18,853	16,240
Supplemental disclosures of cash flow information:		
Cash paid during the year for interest	\$ 3,111	3,127
Fixed asset purchases financed with capital leases	921	1,340
Change in accounts payable related to property and equipment	919	(813)

See accompanying notes to financial statements.

# CONNECTICUT COLLEGE

## Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

### (1) Summary of Significant Accounting Policies

#### (a) History

Connecticut College (the College), an independent, coeducational institution, was chartered in 1911 and opened in New London, Connecticut in 1915 as the first independent college for women in the State. In 1959, the College was authorized to grant degrees to men in its graduate program, and in 1969, the undergraduate College was made coeducational.

#### (b) General

The financial statements have been prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles (GAAP). The financial statements report on the College as a whole and report transactions and net assets based on the existence or absence of donor-imposed restrictions. Three categories of net assets serve as the foundation for the accompanying financial statements. Brief definitions of the three net asset classes are presented below.

*Permanently restricted net assets* include only the historical cost (market value at date of gift) of contributions and other inflows of assets the use of which is limited by donor-imposed stipulations that neither expire by the passage of time nor can be fulfilled or otherwise removed by the College. Generally, the donors of these assets permit the College to use all or part of the investment return on these assets. These assets are typically represented by the College's permanent endowment.

*Temporarily restricted net assets* generally result from contributions, pledges and other inflows of assets the use of which is limited by donor-imposed stipulations that either expire by the passage of time or can be fulfilled and removed by actions of the College. This classification includes income and gains that can be expended but for which spending restrictions have not yet been met, or which the Board of Trustees has not appropriated for spending.

*Unrestricted net assets* are free of donor-imposed restrictions, but may be limited as to use in other respects, such as by contract or Board of Trustee designation (quasi-endowment).

The College's measure of operations presented in the statement of activities includes income from tuition and fees, grants and contracts, contributions for operating programs, endowment spending used in operations and other revenues. Operating expenses are reported on the statement of activities by functional categories, after allocating costs for operation and maintenance of plant, interest on indebtedness and depreciation expense.

Nonoperating activity includes contributions and other activities related to land, buildings, and equipment that are not included in the College's measure of operations. In addition, nonoperating activities also includes contributions, investment returns and other activities related to endowment, and split-interest agreements.

The financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation



# CONNECTICUT COLLEGE

## Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

in conformity with GAAP. Accordingly, such information should be read in conjunction with the College's financial statements for the year ended June 30, 2014, from which the summarized information was derived.

**(c) Contribution Revenue**

The College reports contributions (including unconditional promises from donors) as restricted support if they are received with donor stipulations that limit the use of the donated assets or if they are time restricted pledges. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. Contributions subject to donor-imposed restrictions that are met in the same reporting period are reported as unrestricted revenue. The College reports gifts of land, buildings or equipment as unrestricted nonoperating support unless the donor places restrictions on their use. Contributions of cash or other assets that must be used to acquire long-lived assets are reported as unrestricted nonoperating support provided the long-lived assets are placed in service during the same reporting period; otherwise, the contributions are reported as temporarily restricted support until the assets are acquired and placed in service.

Contributions are recorded at fair value. The College estimates the fair value for non-cash contributions. Unconditional promises to give are recognized initially at fair value as contributions revenue in the period such promises are made by donors. Fair value is estimated giving consideration to anticipated cash receipts (after allowance is made for uncollectible pledges) and discounting such amounts at appropriate discount rates. These inputs to the fair value estimate are considered level 3 in the fair value hierarchy. In subsequent periods, the discount rate is unchanged and the allowance for uncollectible pledges is reassessed and adjusted if necessary. Amortization of the discounts is recorded as additional contribution revenue.

Conditional promises to give are not recognized until they become unconditional; that is, when the conditions on which they depend are substantially met.

Fundraising expenses were \$4,182 and \$4,576 for the years ended June 30, 2015 and 2014, respectively.

**(d) Cash and Cash Equivalents**

Cash and cash equivalents consist of cash management accounts, money market and overnight investments with maturities at date of purchase of less than 90 days. These amounts do not include cash equivalents components of the College's investment funds or cash that is held in investment managers' accounts until suitable investment opportunities are identified.

**(e) Investments**

The College's portfolio is managed by outside investment managers who are selected according to the investment guidelines established by the Board of Trustees and its Investment Subcommittee.

# CONNECTICUT COLLEGE

## Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

Investments are stated at fair value when such value is readily determinable and at estimated fair value in other cases. Unrealized gains and losses that result from market fluctuations are recognized in the statement of activities in the period in which the fluctuations occur. Realized gains and losses are computed based on the specific-identification-cost method.

The fair value of publicly traded securities is based upon quotes from the principal exchanges on which the security is traded. Nonmarketable securities include alternative investments such as private equity, venture capital, hedge funds, natural resources partnerships, and distressed securities, which are valued using current estimates of fair value, or net asset value (NAV), obtained from the general partner or investment manager in the absence of readily determinable public market values. The College has utilized the NAV reported by the general partner or investment manager as a practical expedient to estimate the fair value of certain investments. The NAV generally reflects discounts for liquidity and considers variables such as financial performance of investments, including comparison of earnings multiples of comparable companies, cash flow analysis, recent sales prices of investments and other pertinent information. The agreements under which the College participates in nonmarketable investment funds may limit the College's ability to liquidate its interest in such investments for a period of time; in the absence of such limits, these investments are generally redeemable or may be liquidated at NAV under the original terms of the subscription agreements and operations of the underlying funds. Due to the nature of the investments held in nonmarketable investment funds, changes in market conditions and the economic environment may significantly impact the NAV of the funds and, consequently, the fair value of the College's interest in the funds. Furthermore, changes in the liquidity provisions of the funds may significantly impact the fair value of the College's interest in the fund. Although certain investments may be sold in secondary market transactions, subject to meeting certain requirements by governing documents of the funds, the secondary market is not always active, is generally thinly traded with respect to nonmarketable funds, and individual transactions are not necessarily observable. It is, therefore, reasonably possible that if the College were to sell its interest in a fund in the secondary market, the sale could occur at an amount materially different than the reported value.

As of June 30, 2015 and June 30, 2014, the College had no specific plans or intentions to sell investments at amounts different than NAV.

### **Fair Value Hierarchy**

The three levels of the fair value hierarchy are:

- **Level 1** – Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the College has the ability to access at the measurement date.
- **Level 2** – Inputs are other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- **Level 3** – Inputs are unobservable for the asset or liability.

## CONNECTICUT COLLEGE

### Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

The level in the fair value hierarchy within which a fair value measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

Investments measured at NAV as a practical expedient are not categorized within the fair value hierarchy.

**(f) *Spending from Endowment***

The College invests a significant portion of its endowment assets in an investment pool and distributes cash for expenditure in accordance with its endowment spending policy, which is intended to stabilize annual spending levels and to preserve the real value of the endowment portfolio over time. To meet these objectives, spending from endowment is set by the Board of Trustees at an amount equal to a percentage of average endowment market value for the twelve previous quarters for both restricted and unrestricted endowment funds. The spending rate was 5% for the years ended June 30, 2015 and 2014. The Board of Trustees has approved the use of a 5% endowment spending rate for fiscal year 2016 and considers such rate to be the long-term norm for the College. See note 5 for further disclosure on the endowment spending policy.

Certain endowment assets are pooled on a market value basis with each individual fund subscribing to or disposing of units on the basis of the market value per unit at the beginning of a quarterly period in which transactions take place. Endowment spending is distributed based on the number of subscribed units at the end of each quarter.

**(g) *Split-Interest Agreements***

The College's split-interest agreements consist primarily of charitable gift annuities, pooled income funds, perpetual trusts, charitable lead trusts and irrevocable charitable remainder trusts. Assets are invested by the College or by third-party trustees. Payments are made to donors and/or other beneficiaries in accordance with the individual agreements.

Contribution revenues for split-interest agreements are recognized at the dates the agreements are established, and the College becomes aware of them. Revenues are recorded at fair value, net of the estimated liability for future amounts payable, where applicable.

The present value of payments to beneficiaries under split-interest agreements is calculated using discount rates that represent the risk-free rates in existence at the date of the gift for all trusts in which the College is the trustee. For those trusts with third-party trustees, the discount rates used represent the risk-free rates in existence at the end of the fiscal year.

**(h) *Land, Buildings, and Equipment***

Plant assets are recorded in the balance sheet at historical cost or at estimated fair value at the date of donation. Depreciation is computed on a straight-line basis over the estimated useful lives of the assets. Leasehold improvements are depreciated over the lesser of the lease term or asset's useful life.

# CONNECTICUT COLLEGE

## Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

**(i) Tax Status**

The College generally does not provide for income taxes since it is a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code. Accounting Standards Codification (ASC) 740, *Income Taxes*, permits an entity to recognize the benefit and requires accrual of an uncertain tax position only when the position is “more likely than not” to be sustained in the event of examination by tax authorities. In evaluating whether a tax position has met the recognition threshold, the College must presume that the position will be examined by the appropriate taxing authority that has full knowledge of all relevant information. ASC 740 also provides guidance on the recognition, measurement, and classification of income tax uncertainties, along with any related interest or penalties. Tax positions deemed to meet the “more-likely than-not” threshold are recorded as a tax expense in the current year. The College has analyzed all open tax years, as defined by the statutes of limitations, for all major jurisdictions. Open tax years are those that are open for exam by taxing authorities. Major jurisdictions for the College include federal and the state of Connecticut. As of June 30, 2015, open federal and Connecticut tax years for the College include the tax years ended June 30, 2012 through June 30, 2014. The College has no examinations in progress. The College believes it has no significant uncertain tax positions.

**(j) Collections**

Library and art collections are not recognized as assets on the balance sheet. Purchases of such collections are recorded as expenses in the period in which the items are acquired. Contributed collection items are not reflected in the financial statements. Proceeds from the sale of collection items or insurance recoveries are reflected as increases in the appropriate net asset class.

**(k) Use of Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and revenues and expenses during the reporting period. Significant estimates include collectability of gifts, pledges, student loans, accounts and other receivables, valuation of certain investments, and the liability for postretirement benefits. Actual results could differ from such estimates.

**(l) Reclassifications**

Certain 2014 amounts have been reclassified to conform to the 2015 presentation.

**(m) Adoption of New Accounting Standards**

Effective in the year ended June 30, 2015, the College retrospectively adopted the provisions of the FASB Accounting Standards Update (ASU) No. 2015-03, *Simplifying the Presentation of Debt Issuance Costs*. The ASU is limited to simplifying the presentation of debt issuance costs, and the recognition and measurement guidance for debt issuance costs is not affected by the ASU. As a result of the adoption, unamortized bond issuance costs in the amount of \$1,070, which had been previously

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

presented in inventories and other assets on the balance sheet as of June 30, 2014, as a reduction of bonds and notes payable, as required by the ASU. The adoption had no effect on the College's net assets, statement of activities or statement of cash flows for the year ended June 30, 2014.

In addition, effective in the year ended June 30, 2015, the College retrospectively adopted the provisions of the FASB Accounting Standards Update (ASU) No. 2015-07, *Fair Value Measurement Disclosures for Investments in Certain Entities that Calculate Net Asset Value per Share (or its Equivalent)* (ASU 2015-07). Among other things, ASU 2015-07 removes the requirement to classify within the fair value hierarchy table in Levels 2 or 3 investments in certain funds measured at NAV as a practical expedient to estimate fair value. The investments measured at NAV are intended to permit reconciliation of the fair value hierarchy disclosure to the amounts presented in the balance sheet. The adoption did not impact the College's balance sheet, statement of activities, or statement of cash flows and resulted only in changes to the College's investment footnote disclosures. See note 4.

**(2) Accounts and Student Loans Receivable**

Accounts and student loans receivable consisted of the following as of June 30:

	<u>2015</u>	<u>2014</u>
Student accounts receivable	\$ 324	234
Grants and contracts receivable	537	626
Miscellaneous receivables	127	138
Less allowance for doubtful accounts	(150)	(150)
Accounts receivable, net	<u>838</u>	<u>848</u>
Student loans receivable	1,873	2,028
Less allowance for doubtful accounts	(150)	(150)
Student loans receivable, net	<u>1,723</u>	<u>1,878</u>
Total accounts and student loans receivable, net	<u>\$ 2,561</u>	<u>2,726</u>

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

**(3) Contributions Receivable**

Contributions receivable consisted of the following unconditional promises to give as of June 30:

	<u>2015</u>	<u>2014</u>
Amounts due in:		
Less than one year	\$ 2,621	3,506
One to five years	20,233	17,140
More than five years	8,016	22
	<u>30,870</u>	<u>20,668</u>
Gross unconditional promises to give		
Less:		
Present value discount	(774)	(271)
Allowance for uncollectible pledges	(1,017)	(1,237)
	<u>\$ 29,079</u>	<u>19,160</u>
Net unconditional promises to give		
Purpose:		
Endowment giving	\$ 15,608	9,336
Capital purposes	10,642	6,911
Operating purposes	4,620	4,421
	<u>\$ 30,870</u>	<u>20,668</u>
Gross unconditional promises from donors		

The discount rates used ranged from 0.90% to 1.07% for the years ended June 30, 2014 and 2015.

As of June 30, 2015, the College had a pledge receivable from one donor that comprised 60% of the contributions receivable, net on the balance sheet.

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

**(4) Investments and Fair Value**

The College's investments at June 30, 2015 and 2014 that are reported at fair value are summarized in the tables below and, as applicable, by their fair value hierarchy classification:

<b>2015</b>				
	<b>Investments Measured at</b>	<b>2015</b>		<b>Total Fair Value</b>
	<b>NAV</b>	<b>Level 1</b>	<b>Level 2</b>	
Investments:				
Short-term	\$ —	9,841	4,364	14,205
U.S. equities	35,645	28,306	—	63,951
International equities	42,328	14,757	—	57,085
Fixed income	—	24,834	—	24,834
Private equity	13,494	—	—	13,494
Venture capital	15,699	—	—	15,699
Inflation hedging <sup>1</sup>	26,695	—	—	26,695
Hedge funds	54,760	—	—	54,760
Distressed debt	7,580	—	—	7,580
Split-interest agreements	—	—	4,247	4,247
Total	<u>\$ 196,201</u>	<u>77,738</u>	<u>8,611</u>	<u>282,550</u>

<b>2014</b>				
	<b>Investments Measured at</b>	<b>2014</b>		<b>Total Fair Value</b>
	<b>NAV</b>	<b>Level 1</b>	<b>Level 2</b>	
Investments <sup>2</sup> :				
Short-term	\$ —	10,928	4,003	14,931
U.S. equities	32,769	30,090	—	62,859
International equities	36,881	16,654	—	53,535
Fixed income	—	25,142	—	25,142
Private equity	13,812	—	—	13,812
Venture capital	12,849	—	—	12,849
Inflation hedging <sup>1</sup>	32,054	—	—	32,054
Hedge funds	49,813	—	—	49,813
Distressed debt	7,123	—	—	7,123
Split-interest agreements	—	—	4,641	4,641
Total	<u>\$ 185,301</u>	<u>82,814</u>	<u>8,644</u>	<u>276,759</u>

<sup>1</sup> Inflation hedging includes such investments as natural resources partnerships, agricultural and other commodities, real estate and treasury inflation-protected securities.

<sup>2</sup> As a result of the adoption of ASU 2015-07, the June 30, 2014 fair value hierarchy table above was restated to reflect the removal of NAV-measured investments aggregating \$108,802 in Level 2 and

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

\$76,499 in Level 3. Also, because there are no longer Level 3 investments, the Level 3 rollforward has been removed.

Certain investments are redeemable with the funds or limited partnerships at NAV under the terms of the subscription agreements and/or partnership agreements. Investments with daily liquidity generally do not require any notice prior to withdrawal. Investments with monthly, quarterly or annual redemption frequency typically require notice periods ranging from 30 to 60 days. The long-term investments' fair values are broken out below by their redemption frequency as of June 30, 2015:

	<u>Daily</u>	<u>Monthly</u>	<u>Quarterly</u>	<u>Semi-Annual</u>	<u>Annual</u>	<u>Illiquid</u>	<u>Total</u>
Investments:							
Short-term Investments	\$ 14,205	—	—	—	—	—	14,205
U.S. equities	28,320	—	35,631	—	—	—	63,951
International equities	14,757	39,639	2,689	—	—	—	57,085
Fixed income	24,834	—	—	—	—	—	24,834
Private equity	—	—	—	—	—	13,494	13,494
Venture capital	—	—	—	—	—	15,699	15,699
Inflation hedging	—	11,270	2,949	—	—	12,476	26,695
Hedge funds	—	—	25,374	12,669	3,034	13,683	54,760
Distressed debt	—	—	—	—	—	7,580	7,580
Split-interest agreements	—	—	—	—	—	4,247	4,247
Total	<u>\$ 82,116</u>	<u>50,909</u>	<u>66,643</u>	<u>12,669</u>	<u>3,034</u>	<u>67,179</u>	<u>282,550</u>

The College's policy is to recognize transfers to and transfers from Levels 1, 2, or 3 as of the actual date of the transaction or change in circumstances that caused the transfer. For the years ended June 30, 2015 and 2014, there were no transfers between levels in the fair value hierarchy.

At June 30, 2015, the College's remaining outstanding commitments on investments totaled \$15,601. These commitments are expected to be funded from existing investments included within the endowment. Generally, these commitments have 10-year terms, with the option to extend. As of June 30, 2015, the average remaining life of the commitments is 5 years. The remaining outstanding commitments are summarized in the table below:

Private equity	\$ 3,133
Venture capital	3,437
Inflation hedging	6,071
Distressed securities	<u>2,960</u>
	<u>\$ 15,601</u>

At June 30, 2015, funds with redemption lockup periods in the amount of \$5,823 will expire in fiscal year 2016 and \$7,860 will expire in 2017.



# CONNECTICUT COLLEGE

## Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

### (5) Endowment

The College's pooled endowment consists of approximately 650 individual funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions or state statute.

#### (a) *Relevant Law*

The State of Connecticut has enacted the Connecticut Uniform Prudent Management of Institutional Funds Act (CT UPMIFA), which governs the management of donor-restricted endowment funds by institutions.

Although CT UPMIFA offers short-term spending flexibility, the explicit consideration of the preservation of funds among factors for prudent spending suggests that a donor-restricted endowment fund is still perpetual in nature. Under CT UPMIFA, the College's Board of Trustees (the Board) is permitted to determine and continue a prudent payout amount, even if the market value of the fund is below historic dollar value. There is an expectation that, over time, the permanently restricted amount will remain intact. This perspective is aligned with the accounting standards definition that permanently restricted funds are those that must be held in perpetuity even though some portions of the historic dollar value may be reduced by drawings on a temporary basis.

The College classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the College in a manner consistent with the standard of prudence prescribed by CT UPMIFA.

In accordance with CT UPMIFA, the College considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the College and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effects of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the College

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

(7) The investment policies of the College

(8) The need to support activities of the College for both current and future generations of students.

Pooled endowment funds consist of the following at June 30, 2015:

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Donor-restricted endowment funds	\$ (39)	84,484	139,947	224,392
Board-designated endowment funds	<u>50,225</u>	<u>—</u>	<u>—</u>	<u>50,225</u>
	<u>\$ 50,186</u>	<u>84,484</u>	<u>139,947</u>	<u>274,617</u>

Pooled endowment funds consist of the following at June 30, 2014:

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Donor-restricted endowment funds	\$ (19)	89,432	131,592	221,005
Board-designated endowment funds	<u>47,228</u>	<u>—</u>	<u>—</u>	<u>47,228</u>
	<u>\$ 47,209</u>	<u>89,432</u>	<u>131,592</u>	<u>268,233</u>

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

Changes in pooled endowment funds for the year ended June 30, 2015 are as follows:

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Endowment funds, July 1, 2014	\$ 47,209	89,432	131,592	268,233
Return on long-term investments:				
Dividends and interest	1,143	5,065	14	6,222
Net gains on investments	408	1,811	—	2,219
Investment management fees	<u>(612)</u>	<u>(2,738)</u>	<u>—</u>	<u>(3,350)</u>
	939	4,138	14	5,091
Appropriation of endowment assets for expenditure	<u>(2,034)</u>	<u>(9,086)</u>	<u>—</u>	<u>(11,120)</u>
Investment return, less endowment spending used in operations	(1,095)	(4,948)	14	(6,029)
Contributions	847	—	6,828	7,675
Transfers	<u>3,225</u>	<u>—</u>	<u>1,513</u>	<u>4,738</u>
Endowment funds, June 30, 2015	<u>\$ 50,186</u>	<u>84,484</u>	<u>139,947</u>	<u>274,617</u>

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

Changes in pooled endowment funds for the year ended June 30, 2014 are as follows:

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Endowment funds, July 1, 2013	\$ 38,967	65,885	123,229	228,081
Return on long-term investments:				
Dividends and interest	2,053	9,720	5	11,778
Net gains on investments	6,169	25,669	—	31,838
Investment management fees	(730)	(3,443)	—	(4,173)
	7,492	31,946	5	39,443
Appropriation of endowment assets for expenditure	(1,767)	(8,399)	—	(10,166)
Investment return, less endowment spending used in operations	5,725	23,547	5	29,277
Contributions	1,783	—	7,533	9,316
Transfers	734	—	825	1,559
Endowment funds, June 30, 2014	\$ <u>47,209</u>	<u>89,432</u>	<u>131,592</u>	<u>268,233</u>

**(b) Funds with Deficiencies**

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level classified as permanently restricted consistent with donor restrictions and college policies under CT UPMIFA. In accordance with GAAP, deficiencies of this nature are reported in unrestricted net assets and were \$39 and \$19 as of June 30, 2015 and 2014, respectively. These deficiencies resulted from unfavorable market fluctuations that occurred after the investment of permanently restricted contributions and/or appropriation for certain programs that was deemed prudent by the College. Subsequent gains that restore the fair value of the assets of the endowment fund to the fair value of the original gift will be classified as an increase in unrestricted net assets.

**(c) Return Objectives and Risk Parameters**

The College pursues investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the endowment funds in perpetuity. Endowment assets include those assets of donor-restricted funds that the College must hold in perpetuity or for a donor-specified period as well as board-designated funds. Under the College's investment policy, the endowment assets are currently invested in a manner that

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

is intended to produce results consistent with the return and risk results of a combination of various indexes representative of portfolio target allocations. The College expects its endowment funds, over the long-term, to provide an average annual rate of return in excess of spending plus inflation while carrying a moderate level of risk. Actual returns in any given year may vary from such amount.

**(d) Strategies Employed for Achieving Objectives**

To satisfy its long-term rate-of-return objectives, the College relies on a total return strategy in which investment returns are achieved through capital appreciation (realized and unrealized) and current yield (interest and dividends). The College targets a diversified asset allocation of domestic and international equities, fixed income, marketable and nonmarketable alternative investments (hedge funds and private investments), and real assets to achieve its long-term return objectives within prudent risk constraints.

**(e) Spending Policy and How the Investment Objectives Relate to Spending Policy**

The College has a policy of appropriating for distribution each year 5% of its endowment fund's average fair value using the prior twelve quarters through June 30 preceding the fiscal year in which the distribution is planned. In establishing its spending policy, the College considered the expected return on its endowment. Accordingly, the College expects its spending policy will allow its endowment funds to be maintained in perpetuity by growing at a rate at least equal to planned payouts. Additional real endowment growth will be provided through new gifts and any excess investment return.

**(6) Land, Buildings, and Equipment**

Included in land, buildings, and equipment as of June 30 are the following amounts:

	<b>Estimated useful lives</b>	<b>2015</b>	<b>2014</b>
Campus land	—	\$ 1,080	1,080
Land improvements	20 years	17,754	17,561
Buildings and building improvements	20–40 years	189,338	176,287
Equipment and furniture	5–10 years	45,131	43,197
Leasehold improvements	Lease term <sup>1</sup>	337	337
Software	3–10 years	6,050	5,874
Construction in progress		2,461	6,063
		<u>262,151</u>	<u>250,399</u>
Less accumulated depreciation and amortization		<u>(148,200)</u>	<u>(140,339)</u>
		<u>\$ 113,951</u>	<u>110,060</u>

<sup>1</sup> Lease terms ranging from 3 to 6 years.

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

**(7) Allocation of Physical Plant Operations, Depreciation and Interest Expenses**

The College has allocated all expenditures for maintenance of physical plant, depreciation expense and interest on indebtedness based on square footage of facilities identified for each functional expenditure category. The expenditures and allocations for fiscal year 2015 and 2014 are listed below.

	<b>2015</b>	<b>2014</b>
Expenditures:		
Physical plant operations	\$ 8,693	8,973
Depreciation and amortization	9,175	8,826
Interest expense	3,268	3,110
Total expenditures to be allocated	\$ 21,136	20,909

Allocations to functional expenditure categories:

	<b>2015</b>	<b>2014</b>
Instruction	\$ 5,523	5,664
Research	1,122	1,220
Public service	17	14
Academic support	2,280	1,984
Student services	3,329	3,173
Auxiliary services	5,782	5,908
Institutional support and other expenses	3,083	2,946
Total allocations	\$ 21,136	20,909

**(8) Bonds and Notes Payable**

The following is a summary of bonds and notes payable at June 30:

	<b>2015</b>	<b>2014</b>
Connecticut Health and Educational Facilities Authority (CHEFA):		
Series F bonds, face amount \$28,855 issued 2007, interest is fixed at rates ranging from 4.0% to 5.0%, maturities to 2030; a general obligation bond insured by MBIA Insurance Corporation	\$ 28,855	28,855
Series G bonds, face amount \$12,000 issued 2007, interest is fixed at 4.5%, maturities to 2037; a general obligation bond insured by MBIA Insurance Corporation	12,000	12,000

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

	<b>2015</b>	<b>2014</b>
Series H-1 bonds, face amount \$12,110 issued 2011, interest is fixed at 5.0%, maturities to 2041	\$ 12,110	12,110
Series H-2 bonds, face amount \$3,985 issued 2011, interest is fixed at rates ranging from 3.1% to 6.0%, maturities to 2031	3,595	3,730
Series I bonds, face amount \$12,240 issued 2012, interest is fixed at rates ranging from 2.0% to 5.0%, maturities to 2032	9,950	10,825
Series J bonds, face amount \$9,200 issued 2015, interest is fixed at 3.17% until maturity in 2029	9,200	—
Series K bonds, face amount \$3,300 issued 2015, interest is fixed at 2.64% until maturity in 2029	3,300	—
	79,010	67,520
Net bond premiums	998	1,054
Net bond issuance costs	(1,134)	(1,070)
	\$ 78,874	67,504

Future maturities of the bonds and notes payable are as follows:

2016	\$ 1,115
2017	1,150
2018	1,145
2019	2,035
2020	2,135
Thereafter	71,430
	\$ 79,010

The College has an unsecured \$10,000 line of credit established with Citizens Bank for short-term working capital purposes that matures on January 31, 2017. As of June 30, 2015 and 2014, there were no outstanding advances under the line of credit. As of June 30, 2015 and 2014, the interest rate is set at LIBOR plus an applicable margin.

The preceding debt agreements impose certain restrictions upon the College with respect to incurring additional indebtedness, selling real property, and establishing liens or encumbrances on the mortgaged assets of the College, as well as minimum debt to expendable net assets ratio requirements. The College is in compliance with all debt covenants.

# CONNECTICUT COLLEGE

## Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

The College maintains debt service reserve funds as required by the associated bond agreements, which are reported in deposits with trustees on the balance sheet.

The fair value of the College's long-term debt is determined using an income approach valuation technique that considers, among other things, rates currently observed in publicly traded debt markets for debt of similar terms to companies with comparable credit risk, a Level 2 fair value measurement. The fair value of long-term debt was \$82,421 and \$72,025 at June 30, 2015 and 2014, respectively.

Bond interest expense for the years ended June 30, 2015 and 2014 was \$3,224 and \$3,045, respectively.

### (9) Capital and Operating Lease Obligations

The College has entered into various master lease agreements to lease academic and administrative computing equipment. This arrangement allows the College to lease computer hardware, software and peripheral equipment periodically over three- to six-year lease terms. At June 30, 2015, the College had committed \$1,758 under these obligations.

Future minimum lease payments for these lease obligations are as follows:

	<u>Capital</u>
2016	\$ 786
2017	619
2018	303
2019	<u>50</u>
Total minimum lease payments	1,758
Amount representing interest	<u>(100)</u>
Present value of net minimum lease payments	<u><u>\$ 1,658</u></u>

As of June 30, 2015, the College had assets under capital lease of \$4,928 with related accumulated depreciation of \$3,137. As of June 30, 2014, the College had assets under capital lease of \$4,007 with related accumulated depreciation of \$2,203.

Rent expense for an operating lease for office space that ended in May 2015 was \$458 and \$551 for the years ended June 30, 2015 and 2014, respectively.

### (10) Retirement Plan

Retirement benefits are provided for eligible employees of the College through Teachers' Insurance and Annuity Association and College Retirement Equities Fund under a defined-contribution plan. Under the plan, the College contributes 10% of the gross salaries of eligible employees within limits established by the Internal Revenue Code. Total retirement expense for the fiscal years ended June 30, 2015 and 2014 was \$4,017 and \$3,863, respectively.



**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

**(11) Postretirement Medical Benefit Plan**

The College provides certain healthcare benefits, including medical care and prescription drug components, for certain of its retired employees. Effective July 1, 2007, the College adopted the Emeriti Retiree Health Plan and began funding separate health accounts for eligible employees for retirement medical expenses. For employees nearing retirement, the College provides a transition benefit. Information with respect to the plan is as follows:

	<u>June 30</u>	
	<u>2015</u>	<u>2014</u>
Change in benefit obligation:		
Benefit obligation at beginning of year	\$ 6,953	7,127
Service cost	220	193
Interest cost	250	260
Plan participants' contributions	221	219
Medicare Part D subsidy received	19	23
Actuarial loss (gain)	549	(317)
Benefits paid	(551)	(552)
	<u>7,661</u>	<u>6,953</u>
Benefit obligation at end of year		
Change in plan assets:		
Fair value of plan assets at beginning of year	—	—
Employer contribution	311	310
Plan participants' contributions	221	219
Medicare Part D subsidy received	19	23
Benefits paid	(551)	(552)
	<u>—</u>	<u>—</u>
Fair value of plan assets at end of year		
Funded status	\$ <u>(7,661)</u>	<u>(6,953)</u>

	<u>June 30</u>			
	<u>2015</u>		<u>2014</u>	
	<u>Medical</u>	<u>Drug</u>	<u>Medical</u>	<u>Drug</u>
Discount rate used to value obligations	3.89%	3.89%	3.72%	3.72%
Weighted average healthcare cost trend:				
Initial trend rate	7.00%	7.00%	8.00%	8.00%
Ultimate trend rate	5.00	5.00	5.00	5.00
Year ultimate trend rate attained	2017	2017	2017	2017

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

	<b>June 30</b>	
	<b>2015</b>	<b>2014</b>
Components of net periodic postretirement benefit cost:		
Service cost	\$ 220	193
Interest cost	250	260
Amortization of actuarial loss	53	37
Net amortization and unrecognized prior service cost	(285)	(285)
Net periodic postretirement benefit cost	\$ 238	205

	<b>June 30</b>	
	<b>2015</b>	<b>2014</b>
Postretirement related changes other than net periodic benefit cost:		
Actuarial (loss) gain	\$ (549)	317
Amortization of actuarial loss	53	37
Net amortization and unrecognized prior service cost	(285)	(285)
Total recognized in nonoperating activities	\$ (781)	69

The assumed healthcare cost trend rate has a significant effect on the amounts reported. A one-percentage-point change in the assumed healthcare cost trend rate would have the following effects:

	<b>2015</b>	<b>2014</b>
Impact of 1% increase in healthcare cost trend:		
On interest cost plus service cost during past year	\$ 49	46
On accumulated postretirement benefit obligation	465	405
Impact of 1% decrease in healthcare cost trend:		
On interest cost plus service cost during past year	(42)	(39)
On accumulated postretirement benefit obligation	(413)	(362)

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

Estimated future benefit payments, net of employee contributions and expected Medicare Part D Subsidy, are as follows:

	<b>Estimated benefit payment</b>
Year beginning July 1:	
2015	\$ 484
2016	502
2017	516
2018	501
2019	544
2020-2024	2,992

**(12) Components of Temporarily and Permanently Restricted Net Assets**

The following represents the various components of net assets as of June 30, 2015 and 2014:

	<b>2015</b>	<b>2014</b>
Temporarily restricted net assets:		
Endowment and accumulated/unspent income and gains	\$ 84,484	89,432
Contributions receivable, net	13,493	10,342
Restricted for plant additions	1,228	2,991
Assets held in trust and split-interest agreements	2,860	3,082
Other donor restricted funds	8,270	8,341
Total temporarily restricted net assets	<u>\$ 110,335</u>	<u>114,188</u>

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

	<b>2015</b>	<b>2014</b>
Permanently restricted net assets:		
Student loan funds	\$ 418	418
Contributions receivable, net	15,586	8,818
Assets held in trust and split-interest agreements	11,242	12,005
True endowment funds for which the income and gains are restricted for the following purposes:		
Instruction	62,595	59,160
Financial aid	38,050	36,104
Academic support	8,339	6,239
Student services	7,698	7,666
General institutional or undesignated	23,265	22,423
Total endowment net assets	139,947	131,592
Total permanently restricted net assets	\$ 167,193	152,833

Temporarily restricted net assets for the years ended June 30, 2015 and 2014 were released from donor restrictions as a result of incurring expenses satisfying the restricted purposes or by the occurrence of other events specified by donors. Such assets were utilized to fund expenditures in the following categories:

	<b>2015</b>	<b>2014</b>
Instruction and research	\$ 4,742	4,245
Financial aid	2,766	2,801
Public service	1	1
Academic support	892	778
Student services	833	600
General institutional	607	565
Total operating net assets released from restrictions	9,841	8,990
Plant and other nonoperating	3,775	2,442
Total nonoperating net assets released from restrictions	3,775	2,442
Total net assets released from restrictions	\$ 13,616	11,432

**CONNECTICUT COLLEGE**

Notes to Financial Statements

June 30, 2015

(with comparative information as of and for the year ended June 30, 2014)

(Dollars in thousands)

**(13) Commitments and Contingencies**

The College is subject to certain legal proceedings and claims that arose in the ordinary course of its business. In the opinion of management, the amount of the ultimate liability with respect to those actions will not materially affect the financial position of the College.

**(14) Subsequent Events**

The College evaluated subsequent events for potential recognition or disclosure through October 26, 2015, the date on which the financial statements were available to be issued. No subsequent events were identified.